

WELLBEING DIRECTORATE

OVERVIEW: The Directorate's net controllable Revenue budget for 2014/15 is **£63.710m**. The current total projected net expenditure is **£64.311m** and therefore the Directorate is forecasting an overspend of **£0.6m**. This is a decrease of approximately **£0.4m** compared to last month.

The latest summary table is shown below:

WELLBEING BUDGET MONIORING SUMMARY						
Service	Budget	Outturn	Diff	Last	Chg	%
Adult Social Care	36,405	36,405	0	0	0	0%
Public Health	-195	-110	85	0	85	-44%
Central Management	270	237	-33	0	-33	-12%
Children & Families	20,906	21,560	654	1,048	-394	3%
Education (Non Schools)	6,662	6,557	-105	0	-105	-1%
Schools (DSG)	-337	-337	0	0	0	0%
GRAND TOTAL	63,710	64,311	602	1,048	-446	0.9%

Movement since last month

Overall the pressure has reduced by **£446k**. This is due to favourable movement on the Children Social Care (CSC) services. As part of the recovery plan there has been a successful review of 8 high cost placements that have been accommodated at a significantly lower cost. This review is ongoing but the likely success of further reductions is difficult to gauge so no further reductions due to this review has been built into the forecast.

The reduction in the Adult Social Care pressure is due to the assumption that the recovery plan to save **£568k** will be fully realised. Since then further pressures of **£334k** has been identified and included in the forecast. This is due to 8 additional clients on the Older People budget in the past 2 months. This though has been offset by identifying additional one off reduction relating to expenditure on Carers and use of Winter Pressure funds. However it must be noted that many of the areas identified to deal with the original pressure of **£568k** is yet to have any impact on reducing costs. The service however remains optimistic that these will yet have the desired effect and this is being closely monitored.

Underlying position

Children Social Care - The remaining pressure is largely due to the increase in court mandated mother and babies placements. These cost over **£3k** per week and are typically for 12 week periods. We have made an allowance in the forecast for up to 6 additional new cases at an anticipated cost of **£200k**. There is also the overspend on Legal Fees of **£170k**; although this pressure has eased on the **£360k** overspend from last year. The pressure on the Early Help Budgets of has eased. It is now expected to overspend by **£134k** due to a revision in the likely Grant Income on the Troubled Families Programme. The figures for Children & Families include the full use of the staffing contingency of **£2.4m**.

Adult Social Care - the pressures previously reported on the Adult Social Care Budget in the Mental Health and Learning Disabilities remain unchanged.

This has been joined by the new pressures on the Older Peoples budget mentioned above.

Savings Monitor

The Directorate has savings totalling over **£4.5m** for 14/15. The latest savings monitor shows that over 60% of these savings have already been delivered. Of the remaining 40% there are serious concerns surrounding savings totalling approximately **£223k**, mostly relating to LD Transformation.

WELLBEING SAVINGS MONITORING SUMMARY: 2014-15							
Ref	EFFICIENCY SAVINGS	RAG	AMOUNTS				Division
			Agreed	Achieved	Projected	Slip	
2	Supporting People	Green	25	25	25	0	ASC
5	Re-design Speedwell Employment Services	Green	100	100	100	0	ASC
11	Staffing Restructure	Green	170	170	170	0	ASC
6	Increase Fees & Charges	Green	180	180	180	0	ASC
12	Inflation Contingency	Green	200	200	200	0	ASC
20	Supporting People Efficiencies	Green	437	337	437	0	ASC
22a	Management of Contract Price Inflation	Green	327	327	327	0	ASC
22b	Management of Contract Price Inflation	Green	113	113	113	0	C&F
7	Raising Participation Partnership	Green	25	25	25	0	Non-Sch
4	Directorate Savings	Green	128	128	128	0	Non-Sch
10	Services to Schools Review	Green	140	140	140	0	Non-Sch
9	Services to Schools Review	Green	202	202	202	0	Non-Sch
17	Public Health Cost Recovery	Green	50	50	50	0	PH
8	Prevention & Protection	Green	614	614	614	0	PH
1	Transformational Strategy	Amber	750	201	550	(200)	ASC
13	Re-ablement - Reduction in Care Packages	Amber	70	0	70	0	ASC
13	Mental Health Savings	Amber	100	0	100	0	ASC
14	Review of Care Packages (RAS)	Amber	200	0	200	0	ASC
15	Extra Care Housing - Internal Service	Amber	128	0	128	0	ASC
16	Internal Day Services	Amber	100	0	100	0	ASC
18	Community & Voluntary Commissioning	Amber	150	39	150	0	ASC
19	Telecare & Support	Amber	25	10	25	0	ASC
21	Meals Service	Amber	63	33	40	(23)	ASC
3	Commissioning Efficiencies	Amber	250	0	250	0	C&F
	Total		4,547	2,894	4,324	(223)	
RAG Definitions							
	Implemented or on track to be delivered	Green	2,711	59.6%			
	Action is required, but is expected to be delivered	Amber	1,613	35.5%			
	In danger of not being delivered	Red	223	4.9%			
			4,547				

Customer and Community Services:

Revised Budget £17.612m

Forecast Outturn £17.706m

Overspend £94k (0.5% of the budget)

Customer and Community Services: Departmental Summary

Department	Revised Budget £'000	Outturn £'000	Variance £'000	%	Change in month
Customer Services, IT & Information Governance	547	547	0	0%	0
Community and Skills	6,514	6,443	(71)	(1.0%)	(74)
Enforcement and Regulation	2,004	2,019	15	0.7%	(115)
Strategic Management	(126)	(126)	0	0%	0
Corporate Procurement Team	605	605	0	0%	0
Transactional Services	8,068	8,218	150	1.9%	0
Total	17,612	17,706	94	0.5%	(189)

Directorate Summary for the 2014/15 year to date

At this point in time, the Customer and Community Services Directorate is forecasting an over spend position of £94k, largely due to CCTV/Careline income shortfall, land charge claims, slippage in the savings for the phase 2 arvato contract, and business rate issues at 2 locations offset by income from community centres, primary authority and building control; the phase 2 contract payments reduce on annual basis from 2015/16 onwards.

Service: Community and Skills**Explanation of variation from budget:**

The underspend arises from business rates on SYPC and Haymill (these are in discussion with property services over rebates) offset by a vacancy and underspends in the Parks and Open Spaces service and additional income from the community centres. There may be a future pressure arising from the refurbishment works at the Langley Leisure Centre, but whether any compensation cost is paid in this financial year or the next will depend upon the timing of the capital scheme; there is a possibility that the capital scheme may slip into next year but this is still subject to the finalisation of the capital scheme.

Service: Enforcement and Regulation**Explanation of variation from budget:**

The £15k overspend is the current £100k projected shortfall in the budgeted income to support the CCTV/Careline services along with a forecast £60k pressure on the local

land charges service arising from a change in government policy; offset by slippage of £65k for SIFE, £50k additional Primary Authority income and £30k underspend in Building Control from additional income and lower costs.

Service: Transactional Services

Explanation of variation from budget:

The savings for phase 2 transactional savings are now scheduled to be phased in over the life of the contract and will be achieved through decreasing annual contract payments; future annual contract savings should average around £200k. This would have led to a much larger overspend in this year but the Medium Term Financial Volatility Reserve has been drawn upon to 'smooth' out the profile of these savings. It should be noted though, that whilst savings from the operation of the contract are scheduled for future years, immediate savings (over £300k per annum from 2014/15) have already been realised from the release of accommodation space at Landmark Place (customer service and IT staff moving to Phoenix House) and the deletion of the AD post for Customer Services and IT.

Regeneration, Housing and Resources Directorate:**Revised Budget £27.823m****Forecast Outturn £27.836m****Overspend £13k (0.5% of the budget)****Overview: Period 6 – September 2014**

Service	Budget / £k	Forecast Outturn / £k	Variance / £k	Variance / %	Change in month £k
Strategic Management	46	146	100	217%	25
Corporate Resources	2,109	2,084	(25)	(1.2%)	23
Housing and Environment	14,421	14,567	146	1%	87
AIR (Estates Regeneration)	11,247	11,039	(208)	(0.2%)	(178)
Total Regeneration, Housing and Resources	27,823	27,836	13	0.5%	(43)

Directorate summary for the 2014-15 year to date

At this point in time the Regeneration, Housing and Resources Directorate is forecasting an overspend position of £13k, pending the successful delivery of the 2014/15 savings targets. The two main changes from last month that have contributed to this position are the Business Rates rebate for the unoccupied floor space at SMP during the refurbishment and an increase in homelessness costs.

Service: Strategic Management**Explanation of variation from budget:**

At the present time, an overspend of £100k is forecast reflecting the pressure of achieving this year's savings targets and the one off costs of researching the Housing Subsidiary Company; these costs for the HSC (legal, financial and specialist advice up to £50k) were sanctioned by Cabinet at its meeting on the 14th April 2014 .

Service: Housing and Environment**Explanation of variation from budget:**

An overspend of £146k is projected at period 6 due to a £29k reduction in fee income from Home Improvements arising from a lower capital budget, additional pension contributions and overspend of £84k on homelessness provision; the estimated £277k

profit share for 2014 from the Amey contract has been used to help meet the unallocated 2014/15 major contracts saving target.

Service: AIR (Estates and Regeneration)

Service	Budget	Forecast Outturn	Variance	Variance / %
Property Services	£641,020	£507,020	(£134,000)	(20.9%)
Facilities & Corporate Landlord	£2,422,020	£2,376,020	(£46,000)	(1.9%)
Highways Engineering	£3,641,180	£3,641,180	0	0%
Asset Management	£126,480	£171,480	£45,000	35.6%
Transport	£4,416,520	£4,343,280	(£73,240)	(1.6%)
Total	£11,247,220	£11,038,980	(£208,240)	(0.2%)

Explanation of variation from budget:

Property Service

A projected underspend of £134k is now forecast arising primarily from additional pension charges, £97k severance pay, £49k additional reactive repair costs (legionellas works etc.) offset by additional capitalisation of staff time and correction of coding errors, and £70k reduction in corporate repairs.

Facilities & Corporate Landlords

The period six forecast is for an underspend of £46k due to a £184k Business Rates rebate for the vacant floors at SMP during the refurbishment, offset by increased standby and utility costs associated with operating the community centres.

Highways Engineering

There are no projected variances at the present time; a recruitment freeze is currently in place pending merger of the Highways and Transport services later in the year.

The service has a £200K increase in the Street works Income budget for 2014/15 related to a compensation claim against Uxbridge Rail/Network Rail for late completion of street works. The actual fine was issued in 2013/14 and is currently in dispute and subject to legal action. Should the compensation claim fail to be paid, this could create a £200k budget pressure in this year.

Asset Management

The projected net pressure of £45K results from a combination of pressures from various service budgets (including a £60k overspend on the Age Concern budget) that outweigh a £81K saving from the Bus Station due to higher than budgeted recharge income. Included within this overspend is a projected £26k overspend from consultants/agency staff in B081 (valuation).

Transport Services

There is a forecast saving of £73k in this year arising from the early implementation of the 'Pay On Foot Barrier system for Herschel and Hatfield Multi Storey Car parks' in September 2014, and income from the CCTV vehicles offset by additional parking costs such as an estimated £50k loss in income from the 'Free from 3' policy; this capital 'Invest to save' project was approved at Capital Strategy Board in January 2014 and the full year savings have been included in the 2015/16 savings proposals.

Housing Revenue Account:
Revised Budget £3.593m
Forecast Outturn £1.693m.

Resources, Housing and Regeneration: Housing Revenue Account Summary

HRA	Revised Budget £'000	Outturn £'000	Variance £'000	%	Change in month
Expenditure	39,754	37,804	(1,950)	(4.9%)	(1,950)
Income	(36,161)	(36,111)	50	0.1%	50
Total	3,593	1,693	(1,900)	(52.9%)	(1,900)

Service: Housing Revenue Account

Explanation of variation from budget:

For period 6, the forecast underspend is £2m projected underspend on Repairs & Maintenance offset by pension and staffing pressures and slightly reduced rental income.

On the capital programme, there are currently forecast underspends of £0.225m on the Decent Homes and Planned Maintenance elements of the HRA capital programme, £3.5m on the Affordable Homes programme, £1.225m on the Britwell regeneration project and £0.359m on Environmental Improvements.

Chief Executive: 2014/15 Monthly Summary

Overview: Period 6 – Sep 2014

Service	Budget / £k	Forecast Outturn / £k	Variance / £k	Variance / %
Chief Executive	334	334	0	0%
Communications	300	300	0	0%
Policy	703	693	(10)	-1.42%
Professional Services	3,051	2,946	(105)	-3.44%
Total Chief Executive	4,388	4,273	(115)	-2.62%

Directorate summary for the 2014/15 year to date

Service: Policy

Explanation of variation from budget:

An underspend of £10k is expected from project work in Community Cohesion

Service: Professional Services

Explanation of variation from budget:

Corporate & Members Services – underspends expected across a number of supplies and services as well as a staffing vacancy (£55k).

Legal Services – staffing vacancies (£50k).

Corporate Services: 2014/15 Budget Summary

Service	Budget / £k	Forecast Outturn / £k	Variance / £k	Variance / %
Corporate and Democratic Core	(205)	(205)	0	0.0%
Pensions	467	467	0	0.0%
Benefits Paid and Subsidies	(411)	(411)	0	0.0%
Housing Act Advances / Equity Share Scheme	(1)	(1)	0	0.0%
Total	(150)	(150)	0	0.0%

Non-Departmental Costs

The Local Services Support Grant was expected to be approximately £200k this income has been confirmed as £98k giving a shortfall of £102k.

The cost of the World War one memorial will be approximately £25k.

The revenue cost of community investment projects requested by Members is estimated at £36k for this financial year.

Carbon Reduction Commitment costs are £154k.

The Major Contracts Review saving for 2014/15 (£500k) has, so far, been partially attributed to the Amey profit share amount for this year (£277k). This leaves a balance of £223k to find, as yet unidentified.